

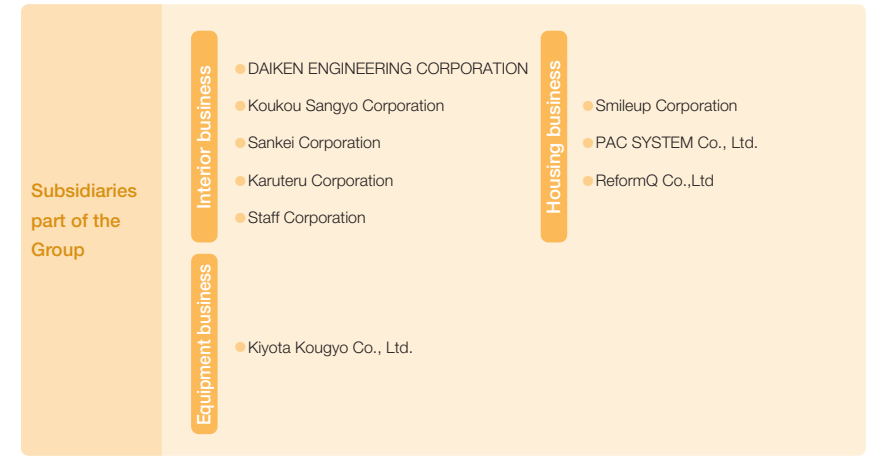
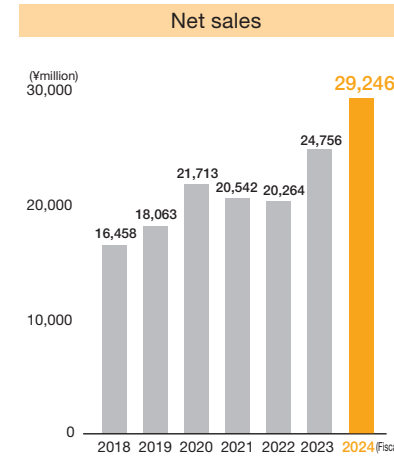
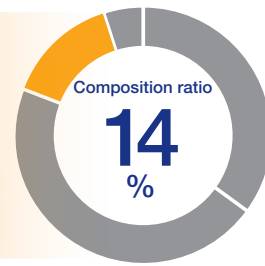
Three Businesses Use Strengths

Engineering Business

Total support for creation of spaces from the supply of building materials through installation work

The Daiken Group's major projects are interior construction for public spaces and commercial facilities, including schools, event venues, office buildings, and houses, to create spaces that optimize the performance of industrial and building materials.

Sales composition ratio



- Strategies by business segment**
- Pursuit of the synergy between the products in the industrial materials and building materials businesses and the construction function
 - Expansion of the construction areas that meet the spatial needs in the new normal era

- Value creation**
- Expansion of construction areas that take advantage of the group's product appeal and enhancement of receiving material orders together with construction system for industrial materials and construction
 - Support for the development of construction techniques and product development incorporating the short construction period and saving construction time and work by using our construction network
- Expansion of the sale of and increased profitability of apartment renovation business in the Tokyo metropolitan area
 - Expansion of orders for interior projects by resuming various redevelopment projects with a focus on the large metropolitan areas
 - Purchases of multiple construction companies to expand our receiving material orders together with construction system for industrial materials and construction

Public and commercial properties

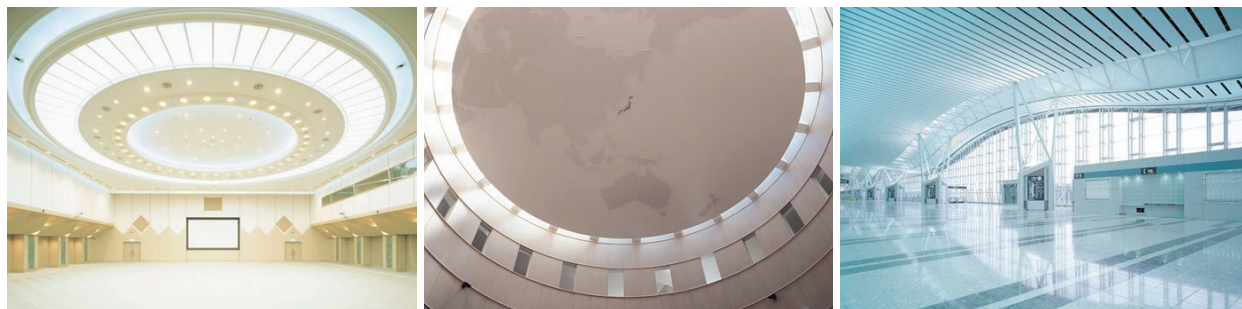


Tokyo Metropolitan Government Building (Tokyo)

Kyoto Station Building (Kyoto)

Hotel Nikko Osaka (Osaka)

Our project



Rinku Gate Tower Building (Osaka)

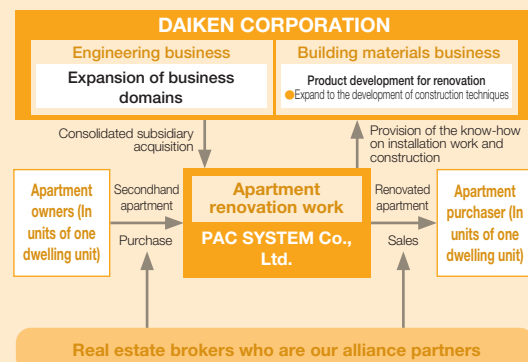
Tokiwa University (Ibaraki)

Sendai International Airport (Miyagi)

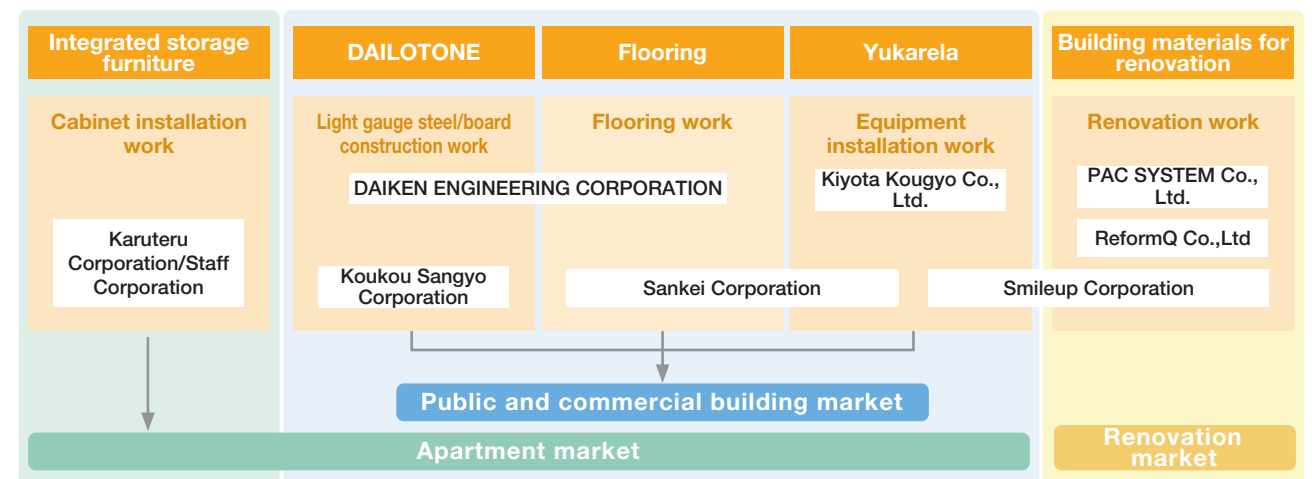
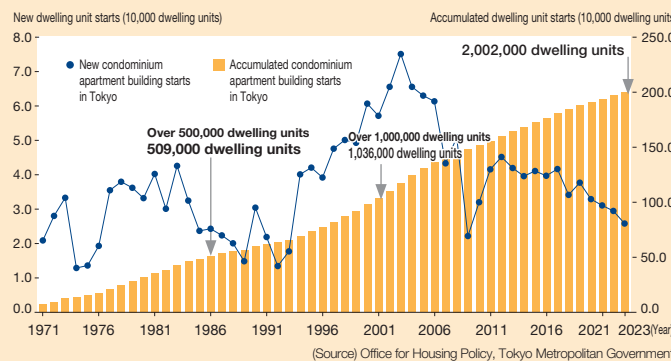
Apartment renovation



Apartment renovation (Purchasing and reselling secondhand apartments)



Trends in the number of condominium apartment building stocks in Tokyo



Naoto Teraoka
Operating Officer,
General Manager of the
Engineering Business
Supervisory Department

the construction industry is facing a severe labor shortage due to the "2024 problem," which involves new regulations limiting overtime work and enforcing two days off per week. These changes may cause extend construction timelines and increase labor costs, posing challenges to the industry.

In the housing market, demand for pre-owned apartments in prime locations remains robust as the prices of newly constructed units soar. PAC System Co., Ltd., a subsidiary focused on selling renovated condominiums in the Tokyo metropolitan area, has been performing well and is emerging as a new pillar of our business. To address these market dynamics, we aim to create better living spaces by offering high-design, value-added products. We continue to develop products and construction methods that reduce labor, shorten project timelines, and minimize noise.

Starting this fiscal year, we are launching a new initiative to develop a unique business model focused on improving the acoustic and thermal environments of spaces. By establishing a comprehensive, responsible construction system that covers everything from spatial planning and design to consulting, and development of materials to installation, our engineering business will work as one team to enhance the value of spaces where people gather."